

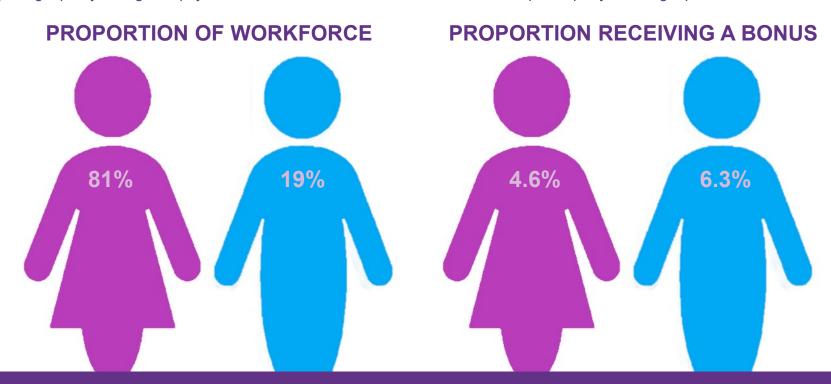
Health and Rehabilitation Services Limited 2022 snapshot
Uploaded 2023



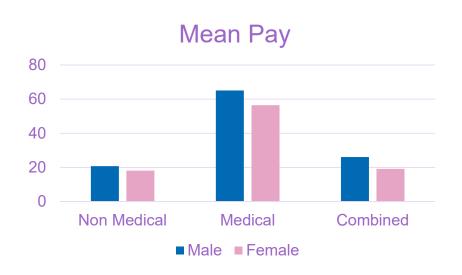
Our colleagues are passionate about creating an exceptional experience for patients, and we are dedicated to delivering the highest standards of quality and safety. We cannot do this without a workforce that is diverse and inclusive.

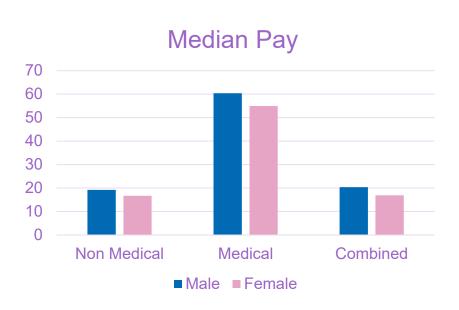
The gender pay gap shows the difference between the average (mean or median) earnings of men and women. The mean is the average and the median is the middle number when hourly rates are placed in order from lowest to highest; both calculations are expressed as a percentage of male earnings.

Equal pay is not the same as the gender pay gap; it deals with pay discrimination and the differences in pay when members of the opposite sex are paid differently but yet they carry out the same work, similar work or work of equal value. We are committed to supporting equality through fair pay and we strive to ensure that men and women are paid equally for doing equal work.



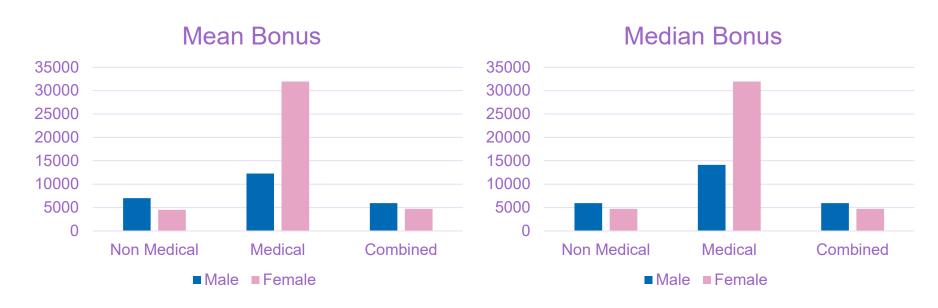






| Туре | Non Doctors | Doctors | Combined |
|-----------------------|-------------|---------|----------|
| Mean gender pay gap | 13.2% | 12.5% | 26.6% |
| Median gender pay gap | 13.1% | 9.1% | 17.1% |





| Туре | Non Doctors | Doctors | Combined |
|-----------------------------|-------------|---------|----------|
| Mean bonus gender pay gap | 35.5% | -160.5% | 36.3% |
| Median bonus gender pay gap | 20.8% | -126.2% | 20.7% |



PAY QUARTILES



12%

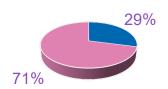
Lower Middle Quartile Split



Upper Middle Quartile



Upper Quartile Split



Hourly Rate

Range: £9.47 to

Salary Range:

£18466.50 to

£25291.50

£12.97

Hourly Rate Range: £12.97 to

£17 72

Salary Range: £25291.50 to

£34554

Hourly Rate

Range: £17.72 to

£22.67

Salary Range: £29893.50 to

£37869

Hourly Rate

Range: £22.67+

Salary Range: £44206.50+

WHAT DO OUR RESULTS SHOW?

The overall mean and median pay gap has not changed significantly from the previous year. The mean and median bonus pay gap has increased however the proportion of those receiving bonus's has also increased and for the Medical workforce females are receiving considerably higher bonus's than males. Although the workforce is predominantly female in each quartile, the proportion of men increases in the upper quartile where most senior roles are occupied by men. The mean bonus gap is influenced by bonus payments that are attached to those senior roles.

CLOSING THE GAP

- We are committed to maintaining a diverse and gender balanced workforce and we will continue to promote and celebrate diversity and inclusion within the business and the wider community.
- We will continue to support women in the business through the offering of women in leadership programmes.
- We support any action designed to highlight the gaps in pay regardless of how these occur. We will work to ensure that all individuals are given equal opportunity to progress within the business in terms of both pay and progression, regardless of gender.